

### Presentation Overview

**Last Meeting: Discussed Cost of Service & Rate Structure Design** 

This Meeting: Review Rate Structure Recommendations & Alternatives

#### **Rate Structure Components**

- Rate Revenue Requirement: 5% annual increases
- Fixed / Variable Rate Allocation: 3 Options

What portion of wastewater rate revenue should be fixed vs variable?

- Strength-Based Rate Allocation
- Customer Class Divisions

Condense Multi Family, Commercial Categories

Add Dormitory-Style Multi Family Rate

Update Residential Volumetric Caps

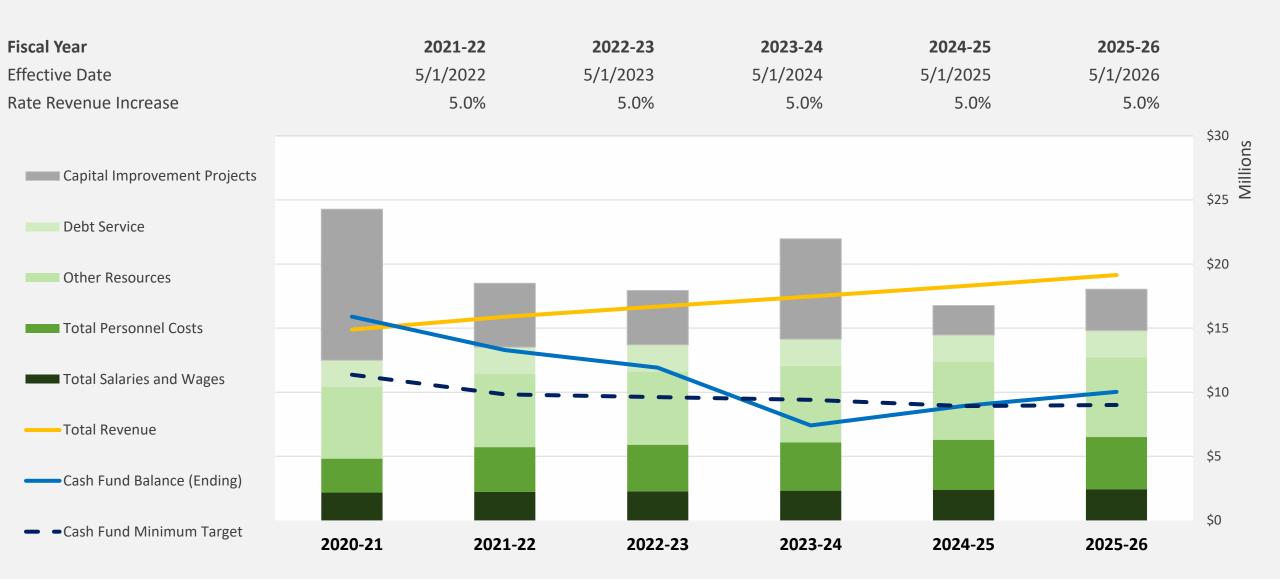
#### **Rate Design Considerations**

- Equitability between customers (prop 218)
- Impact on customer bills (commercial vs residential, high users vs low users)

Phase in rates over time?

Feasibility of implementation (staff & administrative time, availability of data)

### **Draft 5-Year Cash Flow Projection**



### Wastewater Cost of Service:

Wastewater System

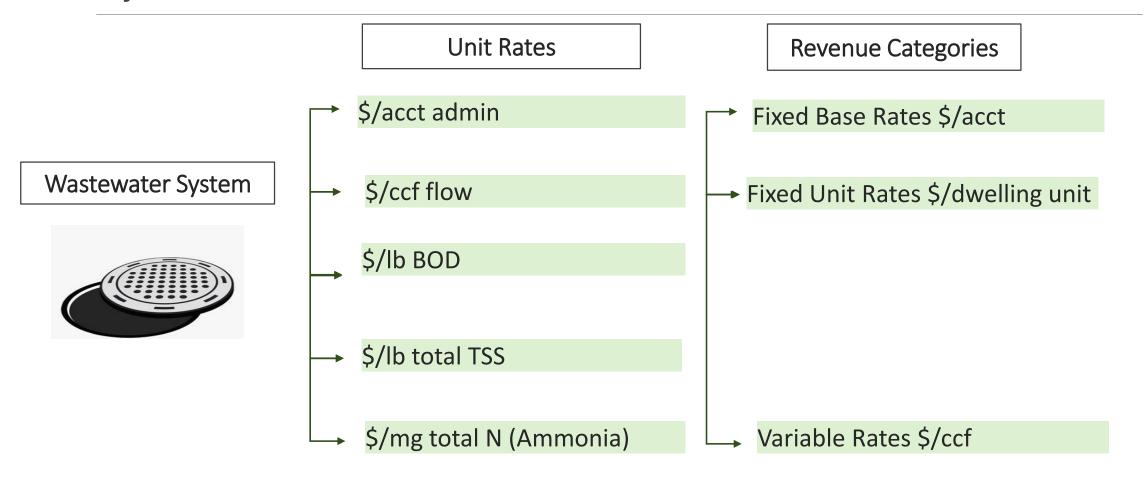
Defines how costs are incurred and how revenues should be recovered

**Billing Units** Strength Factors Billing & Admin 2020 # Customers Flow (ccf) 2019 winter water use Nov-Feb Biochemical Oxygen Demand 2016-2020 average annual lbs (BOD) Total Suspended Solids (TSS) 2016-2020 average annual lbs 2020 Sampling Data Ammonia (N)



### Wastewater Cost of Service:

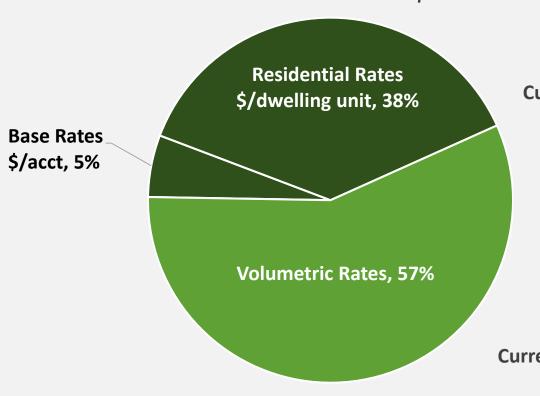
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### Current Rate Revenue

#### 2019-20 Wastewater Rate Revenue: \$13.6 million



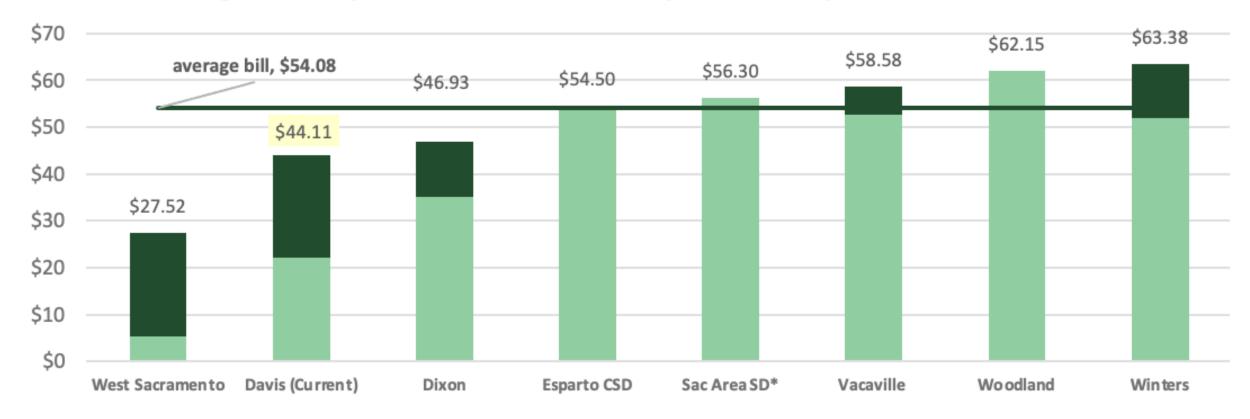
Most wastewater system costs are fixed Personnel, equipment, debt service payments Current Fixed Revenues, 43%

> Few system costs are completely tied to volumetric use Treatment, chemicals, electricity, some CIP

**Current Volumetric Revenues, 57%** 



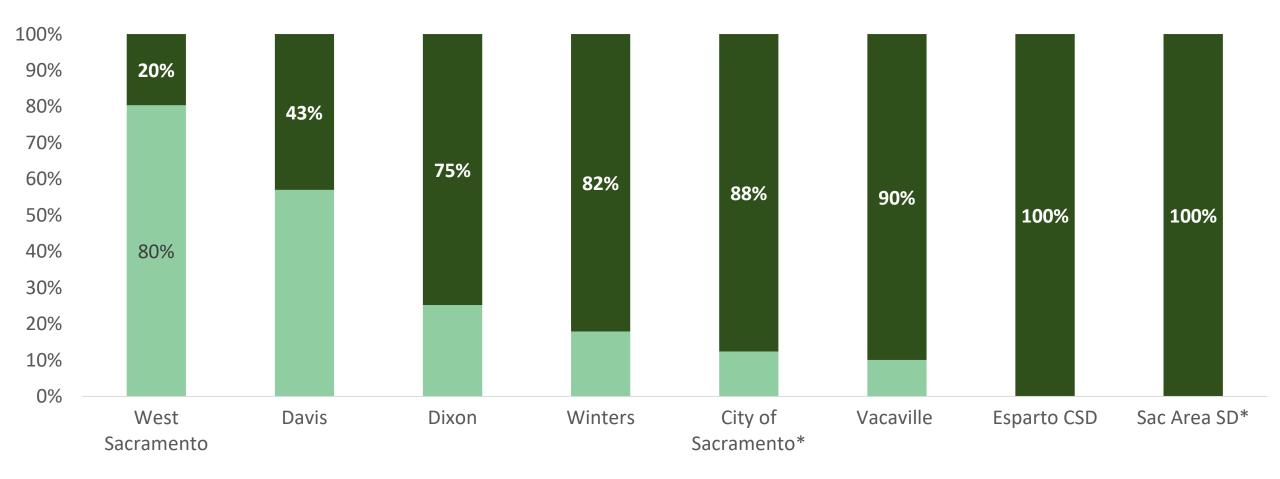
### Single Family Wastewater Monthly Bill Survey FY 2021



■ Variable Charge ■ Fixed Charge

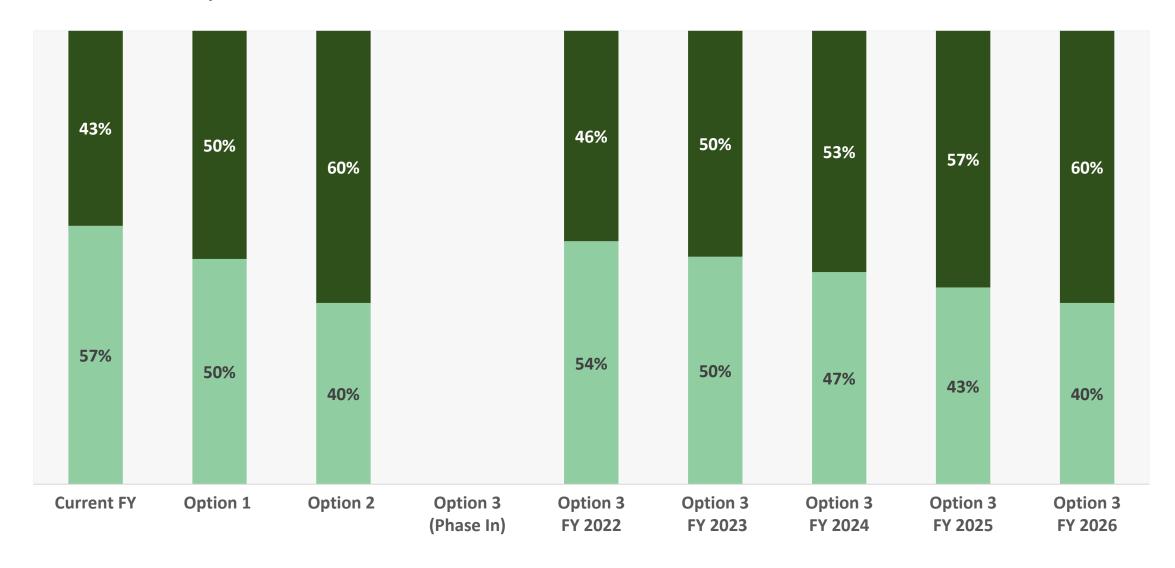
7 ccf average SFR winter water use where applicable \*Includes Sacramento Regional County Sanitation District Fixed Charge, \$37/month

#### Single Family Bill Survey, Fixed & Variable Charges



7 ccf average SFR winter water use where applicable \*Includes Sacramento Regional County Sanitation District Fixed Charge, \$37/month

#### Rate Structure Options – Fixed/Variable Rates



## Rate Structure Options – Other Considerations

#### **Multi Family Customers**

- Dormitory Style rate for new student housing developments?
  - Currently these customers would pay rate for 5+ Unit Complexes
  - Bed count is higher than a typical MFR, closer to SFR strength factors
- Blended rate for all other multi family users?
  - Simplifies fixed rate structure

#### **Commercial Customers**

- Condense commercial classes by strength factor?
  - Allows for more flexibility between commercial use types
  - Simplifies volumetric rate structure

The City has some multi family developments with as many as 8 beds per apartment. These customers have a higher wastewater demand per unit than typical multi family users.

|       | Dormitory Style Multi Family Proposed Use Factor Calculation |  |  |  |
|-------|--|--|--|--|
| 7     | single family monthly average (ccf)                          |  |  |  |
| 175   | gallons per SFR per day                                      |  |  |  |
| 57    | gallons per capita per day, indoor (CA EPA)                  |  |  |  |
| 3.06  | assumed number of people (beds) per SFR                      |  |  |  |
| 1 bed | = 1/3 Single Family Residence                                |  |  |  |

Proposed Fixed per Dwelling Unit Factor: 1/3

|                                 | 2020-21 | 2020-21 | 2020-21 |
|---------------------------------|---------|---------|---------|
|                                 | 60/40   | 50/50   | Phased  |
| Single Family                   | \$26.46 | \$21.59 | \$19.64 |
| Proposed Factor                 | 1/3     |         |         |
| Dormitory-style Multi<br>Family | \$8.82  | \$7.20  | \$6.55  |

UC Decision: Should the City adopt a separate fixed rate per bed for dormitory style multi family customers?

| Future<br>Housing Developments | # Apartment Units | # Beds |
|--------------------------------|-------------------|--------|
| Chiles Rd                      | 57                | 549    |
| Lincoln 40                     | 79                | 708    |
| Nishi Student<br>Housing       | 700               | 2,200  |
| 1037 Olive Drive               | 47                | 61     |

| Future                  | Current Rates      | 60/40         | 50/50         |
|-------------------------|--------------------|---------------|---------------|
| Housing Development     | \$/Unit (5+ Units) | \$/Bed Charge | \$/Bed Charge |
| Chiles Rd               | \$734              | \$4,841       | \$3,951       |
| Lincoln 40              | \$1,018            | \$6,244       | \$5,095       |
| Nishi Student Housing   | \$9,016            | \$19,401      | \$15,832      |
| 1037 Olive Drive        | \$605              | \$538         | \$439         |
| Total Estimated Revenue | \$11,373           | \$31,024      | \$25,317      |

### UC Decisions: Commercial Customer Classes

The current commercial customer classes can be condensed into four strength categories:

| Commercial |  | Current Rate | Strength Category |
|------------|--|--------------|-------------------|
| C-1        | Office, Retail, Motels                                       | \$4.53       | Low               |
| C-2        | Laundry, Dry Cleaning  | \$4.69       | Low               |
| C-3        | Churches, Schools, Medical/Dental,<br>Manufacturing, Storage | \$4.69       | Standard/Domestic |
| C-4        | Convalescent Hospital  | \$4.96       | Medium            |
| C-5        | Auto Repair / Auto Dealers / Car<br>Wash                     | \$5.33       | Medium            |
| C-6        | Restaurants / Fast Food                                      | \$8.12       | High              |

### Example Schedule of Commercial User Categories

| Low Strength      | Banks & Financial Institutions                              | Medium Strength | Auto Dealers - with Service Facilities                        |
|-------------------|---|-----------------|---|
| -                 | Barber Shops  | _               | Machine Shops   |
|                   | Hair Salon (hair cutting only)                              |                 | Service Stations, Garages, Auto Repair Shops                  |
|                   | Dry Cleaners  | _               | Restaurants - W/O Dish Washer & Garbage Disposal              |
|                   | Laundromats   |                 | Coffee Shops - W/O Dish Washer & Garbage Disposal             |
|                   | Offices - Business and Professional                         |                 | Mini Marts - W/O Dish Washer & Garbage Disposal               |
|                   | Offices - Medical/Dental (without surgery)                  |                 | Mini Mart with Gas Pumps - W/O Dish Washer & Garbage Disposal |
|                   | Post Offices  |                 | Catering - W/O Dish Washer & Garbage Disposal                 |
|                   | Retail Stores   |                 | Hotel/Motel with Restaurant                                   |
|                   | Schools   |                 | Ice Cream Shop  |
|                   |   |                 | Tasting Rooms   |
| Oomestic Strength | Residential - All   |                 | Spa with Various Beauty Treatments                            |
|                   | Appliance Repair  |                 | Carpet Cleaners   |
|                   | Art Gallery   |                 | Funeral Homes/ Mortuary                                       |
|                   | Auto Dealers - without Service Facilities                   |                 |   |
|                   | Beauty Shops (hair cutting w/additional treatments)         |                 |   |
|                   | Nail Salons   | High Strength   | Restaurants - with Dish Washer or Garbage Disposal            |
|                   | Pet Groomers  |                 | Coffee Shops - with Dish Washer or Garbage Disposal           |
|                   | Bars & Taverns  |                 | Catering - with Dish Washer or Garbage Disposal               |
|                   | Camp Ground or RV Park                                      |                 | Bakeries  |
|                   | Churches, Halls & Lodges                                    |                 | Butcher Shops   |
|                   | Fire Stations   |                 | Fish Market/Shop  |
|                   | Hospitals - General, Convalescent & Veterinarian            |                 | Markets - with Dish Washer or Garbage Disposal                |
|                   | Medical Offices - with Surgery                              |                 | Markets - with Bakeries or Butcher Shops                      |
|                   | Dental Offices  |                 | Mini Marts - with Dish Washer or Garbage Disposal             |
|                   | Hotels, Motels, B&Bs, and Vacation Rentals (W/O restaurant) |                 | Wineries  |
|                   | Libraries   |                 | Cheese Makers   |
|                   | Rest Homes  |                 | Dairy Products (milk producers, yogurt, ice cream maker)      |
|                   | Warehouses  |                 | Specialty Foods Manufacturing (e.g., olive oil maker)         |
|                   | Car Washes - Self Service                                   |                 |   |
|                   | Gym or Health Club  |                 |   |

### Rate Design Options: Fixed Rate

|  | Current        | Restructure | Restructure | Restructured   |
|--|----------------|-------------|-------------|----------------|
| % Fixed Rate Revenue                                       | 43%            | 60/40       | 50/50       | 43/57          |
| Base Rate - Monthly \$/account, all users                  |                |             |             |                |
| Base Rate  | \$3.94         | \$4.05      | \$4.05      | \$4.05         |
| Monthly Per Unit Rate (\$/dwelling unit, residential only) |                |             |             |                |
| Single Family  | <b>\$18.26</b> | \$26.46     | \$21.59     | <b>\$19.64</b> |
| Multi Family (Blended Rate)                                | N/A            | \$18.90     | \$15.42     | \$14.03        |
| Condominium  | \$12.46        | \$18.05     | \$14.73     | \$13.40        |
| Duplex   | \$14.22        | \$20.60     | \$16.81     | \$15.30        |
| 3 Units  | \$15.02        | \$21.76     | \$17.76     | \$16.16        |
| 4 Units  | \$15.32        | \$22.20     | \$18.11     | \$16.48        |
| 5+ Units   | \$12.88        | \$18.66     | \$15.23     | \$13.85        |
| Mobile Home  | \$12.85        | \$18.62     | \$7.20      | \$13.82        |
| Dormitory-Style Housing (per bed)                          | N/A            | \$8.82      | \$7.20      | \$6.55         |

## Rate Design Options: Variable Rates

| % Fixed Rate Revenue |   | Current<br>43% | Restructure<br>60/40 | Restructure<br>50/50 | Restructured<br>43/57 |  |
|----------------------|---|----------------|----------------------|----------------------|-----------------------|--|
| Residential          |   | \$3.13         | \$1.98               | \$2.67               | \$2.92                |  |
| Comn                 | nercial   |                |                      |                      |                       |  |
| C-1                  | Office, Retail, Motels                                    | \$4.53         | \$4.49               | \$4.49               | \$4.68                |  |
| C-2                  | Laundry, Dry Cleaning                                     | \$4.69         | \$4.68               | \$4.68               | \$4.70                |  |
| C-3                  | Churches, Schools, Medical/Dental, Manufacturing, Storage | \$4.69         | \$4.70               | \$4.70               | \$5.03                |  |
| C-4                  | Convalescent Hospital                                     | \$4.96         | \$5.03               | \$5.03               | \$5.44                |  |
| C-5                  | Auto Repair / Auto Dealers / Car Wash                     | \$5.33         | \$5.44               | \$5.44               | \$8.01                |  |
| C-6                  | Restaurants / Fast Food                                   | \$8.12         | \$8.01               | \$8.01               |                       |  |
| Comn                 | Commercial - Alternative Option (4 strength categories)   |                |                      |                      |                       |  |
|                      | Low Strength  | \$4.53         | \$4.49               | \$4.49               | \$4.49                |  |
|                      | Standard Strength   | \$4.69         | \$4.84               | \$4.84               | \$4.84                |  |
|                      | Medium Strength   | \$4.96         | \$5.03               | \$5.03               | \$5.03                |  |
|                      | High Strength   | \$8.12         | \$8.01               | \$8.01               | \$8.01                |  |

## BWA Proposal: Variable Charge Caps

| Customer Class        | Average Monthly Billable Use(ccf) | Current Cap<br>(3.1 – 4.8x average) | Draft Proposal (2.5x average) |
|-----------------------|-----------------------------------|-------------------------------------|-------------------------------|
| Single Family         | 7                                 | 24                                  | 18                            |
| Multi Family          |                                   |                                     |                               |
| Condominium           | 4                                 | 19                                  | 10                            |
| Duplex                | 5                                 | 36                                  | 25                            |
| 3 Units               | 6                                 | 56                                  | 45                            |
| 4 Units               | 5                                 | 76                                  | 50                            |
| 5+ Units              | 5                                 | 19 ccf/unit                         | 12 ccf/unit                   |
| Mobile Home           | 33                                | 19 ccf/unit                         | 12 ccf/unit                   |
| Dormitory-Style       |                                   |                                     | 6 ccf/bed                     |
| (1 ccf = 748 gallons) |                                   |                                     |                               |

#### Single Family Wastewater Monthly Bill Survey FY 2021



■ Variable Charge ■ Fixed Charge

7 ccf average SFR winter water use where applicable
\*Includes Sacramento Regional County Sanitation District Fixed Charge, \$37/month

# Receive Feedback Questions & Comments



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