2017 State of the City Presentation
SWOT Analysis of the City

- **Strength** - Water infrastructure projects - On time!
- **Weakness** - Inability to fully fund infrastructure backlog
- **Opportunity** - Restorative Justice program for youth
- **Threat** - Expected increases to pension contributions
Capital Projects 2016/2017
Map of Major Current and Potential Projects
For General Information Only
December 2016
Building Permits Valuation
Calendar Year 2006 to 2016

Year Ending November 30, 2016

<table>
<thead>
<tr>
<th>Year</th>
<th>Valuation</th>
</tr>
</thead>
<tbody>
<tr>
<td>2006</td>
<td>$52,953,291</td>
</tr>
<tr>
<td>2007</td>
<td>$54,490,670</td>
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<td>2008</td>
<td>$71,952,838</td>
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<td>2009</td>
<td>$49,601,723</td>
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<td>2010</td>
<td>$38,318,265</td>
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<td>2011</td>
<td>$72,859,166</td>
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<td>2012</td>
<td>$80,478,714</td>
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<td>2013</td>
<td>$57,440,373</td>
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<td>2014</td>
<td>$39,276,230</td>
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<td>2015</td>
<td>$73,813,330</td>
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<td>2016</td>
<td>$109,862,097</td>
</tr>
</tbody>
</table>
Building Permits Issued Calendar Year 2006-2016

Year Ending November 30, 2016

- 2006: 3,477
- 2007: 3,620
- 2008: 3,248
- 2009: 2,952
- 2010: 3,092
- 2011: 2,939
- 2012: 3,249
- 2013: 3,927
- 2014: 3,713
- 2015: 4,486
- 2016: 4,511
Resale Applications
Calendar Year 2006-2016
• Notable Revenue Sources:
  • Property Tax
  • Sales Tax
  • Transient Occupancy Tax (TOT)
  • Business Licenses

• Current Questions:
  • State/Federal Dollars
  • Effects of Marijuana Legalization
  • Investment Earnings

Operating Budget
Long-term Financial Concerns

- Pension Liability (CalPERS)
- OPEB (Other Post-Employment Benefits) Liability
- Infrastructure Needs
  - Transportation-related
  - Parks
  - Facilities
2015-2016 “Excess” General Fund

- Infrastructure Projects: 63%
- Lump Sum Payment to OPEB Liability: 23%
- Efficiency Improvements: 6%
- Community Choice Energy (Loan): 6%
- Grant Match (Leveraging other funds): 2%
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Outreach and Transparency
2017 – Davis Centennial Year
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