CITY OF DAVIS 2020-2021 COMMUNITY DEVELOPMENT BLOCK GRANT APPLICATION

PART ONE:

Organization Name: Yolo Community Care Continuum

Name: Michele Kellogg Title: Executive Director Phone: 530-601-0027

Mailing Address: PO Box 1101 Davis, CA 95617

Email Address: mkellogg@y3c.org

PART TWO:

Proposed Project Location: 1752 Drew Circle, 2610 Grambling Court Davis, CA and throughout Davis

If the project is a capital project, an economic development activity or a target area project, include a copy of the map showing the project areas boundaries, the census tracts/block groups (ct/bg) and the low/mod percentage in each ct/bg.)

Total Proposal Request: \$10,000 Minimum Request: \$10,000

CDBG Eligible Category: Public Service & Housing

(See List A in Application Packet)

National Objective Compliance/Low and Mod Benefit: Housing/Limited Clientele

(See List B in Application Packet)

City Council Identified Critical Needs: (See List C in Application Packet)

- 1) Mental Health Services
- 2) Homeless Services
- 3) Service Linkages

Beneficiary Information:

65 Total number of beneficiaries in proposed project

38 Number of beneficiaries in program to be served with CDBG funds

100% Percentage of the CDBG beneficiaries with low/moderate income

\$263 Cost (\$) per CDBG beneficiary (CDBG Request/CDBG Beneficiaries) CITY OF DAVIS

<u>365 nights/year</u> Unit of service to determine cost per beneficiary (meal, grocery bag, kit, hour, day/night, week, etc.) (Public Services Only)

2020-2021 COMMUNITY DEVELOPMENT BLOCK GRANT APPLICATION

PART THREE: Scope of Proposal

a. **Need/Target Group** (Describe the need for the activity and the group being served)

YCCC's New Dimensions Supportive Housing (NDSH) has been providing affordable housing in Davis since 1986 to people with a severe mental illness. Without the supportive services provided to residents, many of the individuals housed would be unable to live in the community, thus becoming homeless, requiring increased crisis hospitalization and possibly long-term hospitalization.

YCCC staff, funded through Davis CDBG and other funding sources, provide individualized supports to NDSH residents and homeless individuals seeking housing options in the Davis community. These supports include counseling to assist people with a mental illness to locate, obtain and maintain clean and affordable housing. YCCC provides individualized support services in the residents' homes to ensure that residents keep their housing placement and access employment opportunities in the community. YCCC transports housed residents to mental health programs, appointments and assists in shopping. YCCC also provides crisis counseling and referral, as needed, and offers opportunities for social interactions between individuals who are at risk for isolation often associated with mental illness.

Without support, residents are at a high risk of losing their housing when acute psychiatric symptoms occur. Because residents are extremely low income (30% of AMI), eviction from housing often means long periods of homelessness. However, with independent living skills training, mental health support and a sense of hope, many individuals are not only able to live independently, but also attend school, get a job and become contributing members of our community.

Funding will enable at least 38 extremely low income Davis residents diagnosed with a mental illness to live independently in the Davis community. To qualify for this program the individuals served must have a diagnosis of a serious mental illness, for example diagnoses such as schizophrenia, major depressive and bipolar disorder. Individuals served by YCCC qualify as extremely low income under federal guidelines. Often, mental illness is compounded by other health problems, substance abuse and poverty. When the services provided by this funding aren't available, homelessness is often the result. CDBG funding is critical as it provides a required match for federal HUD funding. This combined funding from HUD and the City of Davis provides for permanent supported housing in Davis for homeless mentally ill individuals.

In 2019-2020, YCCC staff provided direct services to 38 Davis residents in its 32 housing units. During this period, only one client served was hospitalized for a psychiatric issue and only one client used crisis residential services. All these individuals returned to their housing in the community when they were psychiatrically stable. Six individuals were assisted to their own living situations. Funding for NDSH prevents people with a mental illness from using more costly services, thus preserving valuable and limited community resources.

b. Project Description/Benefit (Activity Summary: Describe the activities of the proposed budget and benefit)

New Dimensions Supportive Housing provides supportive services to individuals who have a major mental illness. The support services delivered by YCCC staff assists these individuals in developing the necessary coping skills to remain stable and avoiding involuntary psychiatric hospitalization.

YCCC staff provides individualized services to each resident and household as a group. Services provided include group instruction in independent living skills such as meal planning, shopping, cooking, cleaning, and laundry. Staff meets at least bimonthly with each household to ensure that the household is running smoothly, to mediate any housemate difficulties, and to provide opportunities for socialization. In addition to group support, one on one counseling services are available. Individualized services include mental health support, vocational preparation, coping skills training, rental subsidy assistance and providing transportation to medical and mental health appointments and grocery shopping trips. Staff also meet with individuals in the Davis community who are identified as "meds only" and assists them with any case management needs that arise.

c. <u>Outreach</u> (Describe the outreach your organization will provide for the CDBG-funded project, as well as provide a list of the languages currently included in your organizational outreach)

Outreach includes:

- Homeless street outreach efforts with Davis Community Meals
- Coordination of service planning with the Yolo County Department of Health and Human Services, Suicide Prevention, and MHSA programs
- Participation in the Yolo County Homeless and Poverty Action Coalition (HPAC) and coordinated entry for housing homeless individuals
- YCCC will provide a minimum of individualized support to the 38 residents, bimonthly
- Coordination with groups which provide support to the mentally ill including the Alliance for the Mentally Ill, Farm to Mouth and CANDO
- Continued partnership with CHOC to manage Homestead and to develop other housing resources within Davis and Yolo County
- Coordination with the City of Davis to address the needs of identified chronic homeless individuals who have mental illness

YCCC staff speak English and Spanish and have access to a language line and interpreters when additional language support is needed.

d. Organizational Capacity (Summarize your organizational capacity for the proposed project)

Yolo Community Care Continuum was incorporated in 1979 and has been providing services to Davis residents for 41 years. Our mission is to provide services and advocate for individuals with a serious mental illness. Our primary funding source is Yolo County Health and Human Services Agency (YCHHSA) but we have worked to diversify our funding to serve even more Davis residents in need. YCHHSA partners with YCCC for housing and other services and recognizes the services provided are effective with helping individuals manage their illness and are a cost-effective means of providing critical mental health, housing, financial and vocational support. Davis Community Meals and Empower Yolo have also partnered with YCCC to support the services that locate housing options for those in need.

YCCC provides an array of services designed to maximize an individual's stability and productivity in the community. Services include two crisis residential facilities (Safe Harbor and Cornerstone); a rehabilitative residential treatment program (Farmhouse); a long-term residential treatment program (Harmony House); a vocational program (Farm to Mouth); and New Dimensions Supportive Housing.

YCCC has successfully managed CDBG grant funding continuously since 1998. All program reporting requirements have been completed in an accurate and timely fashion supporting the City's continued eligibility to receive CDBG funding.

e. <u>Partnerships and Other Resources</u> (List other agencies you collaborate with and indicate whether or not your proposed project is duplicative of other projects operated by local public or non-profit organizations)

Funding for NDSH is provided through ongoing YCCC fundraising efforts, Davis and Woodland CDBG, the Department of Housing and Urban Development (HUD) and other small community grants. Volunteers, along with the residents, participate in painting, gardening and general upkeep of the supported housing sites. Donations of food and gifts during the holiday season, furniture and other household goods are received from YCCC supporters, All Things Right and Relevant and fundraising efforts. Volunteers have included the Yolo National Alliance for the Mentally III (NAMI), Yolo CANDO, UC Davis students, individuals, service organizations and businesses within the community.

YCCC collaborates with YCHHSA, the Yolo County Conservator's Office, Davis Community Meals, Turning Point and Yolo CANDO to provide continuity of support services to residents. YCCC works closely with the Housing Authority to obtain Section 8 vouchers for the residents and to maintain project-based Section 8 housing. YCCC collaborates with Legal Services of Northern California to ensure that all fair housing laws and regulations are followed, and that clients' rights are upheld.

PERFORMANCE MEASUREMENTS AND SCHEDULE

ACTIVITY (What the program does to fulfill its mission)	INDICATOR (The direct products of program activities) SERVICE #s	OUTCOME (Benefits that result from the program)	COMPLETION DATE (When the specific task is completed)
36 units of supported housing will be maintained in Davis	Signed rental/lease agreements with 36 individuals	36 individuals with a serious mental illness will reside in safe, affordable and supportive housing	7/1/2020- 6/30/2021
Bi-monthly contact will be made with each resident of NDSH	Signed rental/lease agreements with 38 individuals	85% of those housed will remain in either NDSH or will move to a lower level of care such as independent living	7/1/2020- 6/30/2021
Psycho-educational groups to support housing residents will be conducted at least two times per month on site	Progress notes for each group will be written	Participants will be able to demonstrate knowledge of the subject matter taught in group. Additionally, residents will report increased mental health stability due to support	7/1/2020- 6/30/2021

CITY OF DAVIS BUDGET SUMMARY FOR PROPOSED PROJECT

	CDBG/HOME Portion			Other Funds for Project (Non-CDBG/HOME)					
Budget Category	Salaries & Wages	Fringe Benefits	Total Salary + Fringe	Other Federal Funds	State Funds	Local Funds	Private Funds (List Source)	Other (List Source)	Totals
Salaries/Wages (Specify each					16.0				
position)									
Direct Service Personnel									
James McLeod	10,000.00							71,127.00	\$81,127.00
Nikki								7,983.00	\$7,983.00
Administrative Personnel									
1									\$0.00
2									\$0.00
Consultant/Contract Services									\$0.00
TOTAL PERSONNEL BUDGET	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$79,110.00	\$89,110.00
Supplies and Equipment for Service Delivery									
DIRECT SERVICE SUPPLIES AND EQUIPMENT BUDGET									
Office Rent								69,420.00	\$69,420.00
Utilities								8,400.00	\$8,400.00
Telephone					i e			2,820.00	The Conference of the Conferen
Office Supplies								120.00	
Project Supplies (Specify)								11,200.00	
Printing									\$0.00
Travel								9,240.00	\$9,240.00
Training								120.00	COLUMN TO THE PARTY OF THE PART
Internet								1,700.00	
Postage									\$0.00
Other (Specify) Food,									
Insurance, Equip. M/R,								34,442.00	\$34,442.00
Equip. Lease	a. Carateanachillach								Total Control of the
TOTAL DIRECT SERVICE BUDGET	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$137,462.00	\$137,462.00
ADMINISTRATIVE COST BUDGET									
Insurance									0.00
Fidelity Bond									0.00
Utilities									0.00
Telephone		<u> </u>							0.00
Other (Specify)									0.00
TOTAL DIRECT COST BUDGET	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL PROJECT PURCET	\$10,000,00	co co	\$0.00	¢0.00	¢o oo	¢o oc	¢0.00	¢216 E72 00	¢226 572 00
TOTAL PROJECT BUDGET	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$216,572.00	\$226,572.00

^{*} Please revise this form and annotate budget items as needed

All applicants are requested to submit a copy of their organization's Operating Budget.

Yolo Community Care Continuum

Board of Directors 2019-2020

President

Leal Abbott Woodland, CA lealabbott@yahoo.com

Profession: Licensed Clinical Social Worker

Vice President

Jonathon Howard Sacramento, CA

jonathonrhoward@gmail.com

Profession: Assistant to Assemblywoman

Secretary

Walter Shwe Davis, CA

walter@shwe.com

Profession: Mental Health Consultant

Treasurer

Timur Mamedov

Davis, CA

timuralr@gmail.com

Profession: Certified Public Accountant

Members at Large

Chris Mussen

Davis, CA

typicalexception@yahoo.com

Profession: Mental Health Advocate

Roger Pehlke Woodland, CA pehlker@aol.com

Profession: Retired/Mental Health Advocate

Tensy Torres Davis, CA

tensytorres@icloud.com

Profession: Mental Health Advocate

Updated: July 2019

YOLO COMMUNITY CARE CONTINUUM		
PROJECTED SUPPORT, REVENUE & EXPEN		TOTAL
JULY 1, 2019 TO JUNE 30, 2020		
PUBLIC SUPPORT & REVENUE	•	
ADMINISTRATIVE SUPPORT - SAFE HARBO		104,520.31
ADMINISTRATIVE SUPPORT - FARMHOUSI	•	70,342.23
ADMINISTRATIVE SUPPORT - HAVEN HOU		15,652.24
ADMINISTRATIVE SUPPORT - HARMONY F		66,915.37
ADMINISTRATIVE SUPPORT - CORNERST(183,130.64
ADMINISTRATIVE SUPPORT - SAMHSA	\$	5,547.89
ADMINISTRATIVE SUPPORT - SHP	\$	8,700.01
ADMINISTRATIVE SUPPORT - HOUSING	\$	7,479.06
ADMINISTRATIVE SUPPORT - NEW JOURN		58,170.44
YOLO COUNTY	\$	1,317,511.00
SOLANO COUNTY	\$	639,875.00
PRIVATE INSURANCE	\$	30,000.00
SUTTER MEDICAL FOUNDATION	\$	60,000.00
DIGNITY HEALTHCARE	\$	60,000.00
OTHER COUNTIES	\$	87,140.10
DAVIS CDBG	\$	10,000.00
WOODLAND CDBG	\$	7,500.00
SHP	\$	146,527.00
PLACER COUNTY	\$	1,636,231.84
SIERRA HEALTH FOUNDATION	\$	15,000.00
DONATIONS	\$	211,818.00
FUNDRAISING	\$	30,000.00
PROGRAM INCOME	\$	_
CLIENT FEES	\$	399,138.96
CLIENT FEES TOTAL PUBLIC SUPPORT & REVENUE		399,138.96 5,171,200.09
TOTAL PUBLIC SUPPORT & REVENUE	\$	
•	\$ \$	5,171,200.09
TOTAL PUBLIC SUPPORT & REVENUE SALARIES & BENEFITS SALARIES	\$ \$	5,171,200.09 2,387,292.00
TOTAL PUBLIC SUPPORT & REVENUE SALARIES & BENEFITS SALARIES ON-CALL WORKERS	\$ \$ \$ \$	5,171,200.09 2,387,292.00 360,700.00
TOTAL PUBLIC SUPPORT & REVENUE SALARIES & BENEFITS SALARIES ON-CALL WORKERS GRAVE DIFFERENTIAL	\$ \$ \$ \$	5,171,200.09 2,387,292.00 360,700.00 21,087.10
TOTAL PUBLIC SUPPORT & REVENUE SALARIES & BENEFITS SALARIES ON-CALL WORKERS GRAVE DIFFERENTIAL FICA	\$ \$ \$ \$ \$	5,171,200.09 2,387,292.00 360,700.00 21,087.10 211,834.56
TOTAL PUBLIC SUPPORT & REVENUE SALARIES & BENEFITS SALARIES ON-CALL WORKERS GRAVE DIFFERENTIAL FICA BENEFITS	\$ \$ \$ \$ \$ \$	5,171,200.09 2,387,292.00 360,700.00 21,087.10 211,834.56 63,860.56
TOTAL PUBLIC SUPPORT & REVENUE SALARIES & BENEFITS SALARIES ON-CALL WORKERS GRAVE DIFFERENTIAL FICA BENEFITS UNEMPLOYMENT	\$ \$ \$ \$ \$ \$ \$	5,171,200.09 2,387,292.00 360,700.00 21,087.10 211,834.56 63,860.56 14,014.38
TOTAL PUBLIC SUPPORT & REVENUE SALARIES & BENEFITS SALARIES ON-CALL WORKERS GRAVE DIFFERENTIAL FICA BENEFITS UNEMPLOYMENT WORKER'S COMPENSATION	\$ \$ \$ \$ \$ \$ \$ \$	5,171,200.09 2,387,292.00 360,700.00 21,087.10 211,834.56 63,860.56 14,014.38 132,235.26
TOTAL PUBLIC SUPPORT & REVENUE SALARIES & BENEFITS SALARIES ON-CALL WORKERS GRAVE DIFFERENTIAL FICA BENEFITS UNEMPLOYMENT WORKER'S COMPENSATION TOTAL SALARIES & BENEFITS	\$ \$ \$ \$ \$ \$ \$	5,171,200.09 2,387,292.00 360,700.00 21,087.10 211,834.56 63,860.56 14,014.38
TOTAL PUBLIC SUPPORT & REVENUE SALARIES & BENEFITS SALARIES ON-CALL WORKERS GRAVE DIFFERENTIAL FICA BENEFITS UNEMPLOYMENT WORKER'S COMPENSATION TOTAL SALARIES & BENEFITS OPERATING EXPENSES	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5,171,200.09 2,387,292.00 360,700.00 21,087.10 211,834.56 63,860.56 14,014.38 132,235.26 3,191,023.85
TOTAL PUBLIC SUPPORT & REVENUE SALARIES & BENEFITS SALARIES ON-CALL WORKERS GRAVE DIFFERENTIAL FICA BENEFITS UNEMPLOYMENT WORKER'S COMPENSATION TOTAL SALARIES & BENEFITS OPERATING EXPENSES CONSULTING FEES	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5,171,200.09 2,387,292.00 360,700.00 21,087.10 211,834.56 63,860.56 14,014.38 132,235.26 3,191,023.85
TOTAL PUBLIC SUPPORT & REVENUE SALARIES & BENEFITS SALARIES ON-CALL WORKERS GRAVE DIFFERENTIAL FICA BENEFITS UNEMPLOYMENT WORKER'S COMPENSATION TOTAL SALARIES & BENEFITS OPERATING EXPENSES CONSULTING FEES EQUIPMENT LEASE	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5,171,200.09 2,387,292.00 360,700.00 21,087.10 211,834.56 63,860.56 14,014.38 132,235.26 3,191,023.85 9,600.00 23,141.00
SALARIES & BENEFITS SALARIES ON-CALL WORKERS GRAVE DIFFERENTIAL FICA BENEFITS UNEMPLOYMENT WORKER'S COMPENSATION TOTAL SALARIES & BENEFITS OPERATING EXPENSES CONSULTING FEES EQUIPMENT LEASE AUTO LEASE	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5,171,200.09 2,387,292.00 360,700.00 21,087.10 211,834.56 63,860.56 14,014.38 132,235.26 3,191,023.85 9,600.00 23,141.00 38,400.00
TOTAL PUBLIC SUPPORT & REVENUE SALARIES & BENEFITS SALARIES ON-CALL WORKERS GRAVE DIFFERENTIAL FICA BENEFITS UNEMPLOYMENT WORKER'S COMPENSATION TOTAL SALARIES & BENEFITS OPERATING EXPENSES CONSULTING FEES EQUIPMENT LEASE AUTO LEASE EQUIPMENT REPAIR	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5,171,200.09 2,387,292.00 360,700.00 21,087.10 211,834.56 63,860.56 14,014.38 132,235.26 3,191,023.85 9,600.00 23,141.00 38,400.00 18,960.00
SALARIES & BENEFITS SALARIES ON-CALL WORKERS GRAVE DIFFERENTIAL FICA BENEFITS UNEMPLOYMENT WORKER'S COMPENSATION TOTAL SALARIES & BENEFITS OPERATING EXPENSES CONSULTING FEES EQUIPMENT LEASE AUTO LEASE EQUIPMENT REPAIR OFFICE SUPPLIES	\$ \$	5,171,200.09 2,387,292.00 360,700.00 21,087.10 211,834.56 63,860.56 14,014.38 132,235.26 3,191,023.85 9,600.00 23,141.00 38,400.00 18,960.00 47,920.00
SALARIES & BENEFITS SALARIES ON-CALL WORKERS GRAVE DIFFERENTIAL FICA BENEFITS UNEMPLOYMENT WORKER'S COMPENSATION TOTAL SALARIES & BENEFITS OPERATING EXPENSES CONSULTING FEES EQUIPMENT LEASE AUTO LEASE EQUIPMENT REPAIR OFFICE SUPPLIES FOOD	\$ \$	5,171,200.09 2,387,292.00 360,700.00 21,087.10 211,834.56 63,860.56 14,014.38 132,235.26 3,191,023.85 9,600.00 23,141.00 38,400.00 18,960.00 47,920.00 158,958.00
SALARIES & BENEFITS SALARIES ON-CALL WORKERS GRAVE DIFFERENTIAL FICA BENEFITS UNEMPLOYMENT WORKER'S COMPENSATION TOTAL SALARIES & BENEFITS OPERATING EXPENSES CONSULTING FEES EQUIPMENT LEASE AUTO LEASE EQUIPMENT REPAIR OFFICE SUPPLIES FOOD PROGRAM SUPPLIES	\$ \$	5,171,200.09 2,387,292.00 360,700.00 21,087.10 211,834.56 63,860.56 14,014.38 132,235.26 3,191,023.85 9,600.00 23,141.00 38,400.00 18,960.00 47,920.00 158,958.00 84,563.00
SALARIES & BENEFITS SALARIES ON-CALL WORKERS GRAVE DIFFERENTIAL FICA BENEFITS UNEMPLOYMENT WORKER'S COMPENSATION TOTAL SALARIES & BENEFITS OPERATING EXPENSES CONSULTING FEES EQUIPMENT LEASE AUTO LEASE EQUIPMENT REPAIR OFFICE SUPPLIES FOOD PROGRAM SUPPLIES PRE-VOCATIONAL SUPPLIES	\$ \$	5,171,200.09 2,387,292.00 360,700.00 21,087.10 211,834.56 63,860.56 14,014.38 132,235.26 3,191,023.85 9,600.00 23,141.00 38,400.00 18,960.00 47,920.00 158,958.00 84,563.00 2,400.00
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SALARIES & BENEFITS SALARIES ON-CALL WORKERS GRAVE DIFFERENTIAL FICA BENEFITS UNEMPLOYMENT WORKER'S COMPENSATION TOTAL SALARIES & BENEFITS OPERATING EXPENSES CONSULTING FEES EQUIPMENT LEASE AUTO LEASE EQUIPMENT REPAIR OFFICE SUPPLIES FOOD PROGRAM SUPPLIES PRE-VOCATIONAL SUPPLIES MEDICAL MEDICATIONS/LAB WORK	\$ \$	5,171,200.09 2,387,292.00 360,700.00 21,087.10 211,834.56 63,860.56 14,014.38 132,235.26 3,191,023.85 9,600.00 23,141.00 38,400.00 18,960.00 47,920.00 158,958.00 84,563.00 2,400.00 23,750.00 18,000.00
SALARIES & BENEFITS SALARIES ON-CALL WORKERS GRAVE DIFFERENTIAL FICA BENEFITS UNEMPLOYMENT WORKER'S COMPENSATION TOTAL SALARIES & BENEFITS OPERATING EXPENSES CONSULTING FEES EQUIPMENT LEASE AUTO LEASE EQUIPMENT REPAIR OFFICE SUPPLIES FOOD PROGRAM SUPPLIES PRE-VOCATIONAL SUPPLIES MEDICAL MEDICATION SUPPORT	\$ \$	5,171,200.09 2,387,292.00 360,700.00 21,087.10 211,834.56 63,860.56 14,014.38 132,235.26 3,191,023.85 9,600.00 23,141.00 38,400.00 18,960.00 47,920.00 158,958.00 84,563.00 2,400.00 23,750.00 18,000.00 168,000.00
SALARIES & BENEFITS SALARIES ON-CALL WORKERS GRAVE DIFFERENTIAL FICA BENEFITS UNEMPLOYMENT WORKER'S COMPENSATION TOTAL SALARIES & BENEFITS OPERATING EXPENSES CONSULTING FEES EQUIPMENT LEASE AUTO LEASE EQUIPMENT REPAIR OFFICE SUPPLIES FOOD PROGRAM SUPPLIES PRE-VOCATIONAL SUPPLIES MEDICAL MEDICATION SUPPORT RECREATION	\$ \$	5,171,200.09 2,387,292.00 360,700.00 21,087.10 211,834.56 63,860.56 14,014.38 132,235.26 3,191,023.85 9,600.00 23,141.00 38,400.00 18,960.00 47,920.00 158,958.00 84,563.00 2,400.00 23,750.00 18,000.00 168,000.00 3,750.00
SALARIES & BENEFITS SALARIES ON-CALL WORKERS GRAVE DIFFERENTIAL FICA BENEFITS UNEMPLOYMENT WORKER'S COMPENSATION TOTAL SALARIES & BENEFITS OPERATING EXPENSES CONSULTING FEES EQUIPMENT LEASE AUTO LEASE EQUIPMENT REPAIR OFFICE SUPPLIES FOOD PROGRAM SUPPLIES PRE-VOCATIONAL SUPPLIES MEDICAL MEDICATION SUPPORT	\$ \$	5,171,200.09 2,387,292.00 360,700.00 21,087.10 211,834.56 63,860.56 14,014.38 132,235.26 3,191,023.85 9,600.00 23,141.00 38,400.00 18,960.00 47,920.00 158,958.00 84,563.00 2,400.00 23,750.00 18,000.00 168,000.00

VEHICLE GAS AND OIL	\$ 22,798.00
VEHICLE REPAIR	\$ 15,998.00
ADVERTISING	\$ 9,000.00
PUBLICATIONS	\$ 2,785.00
PHONE	\$ 52,860.00
INSURANCE	\$ 90,894.00
TAXES, LICENSES, & FEES	\$ 26,140.00
CASRA DUES	\$ 6,600.00
FACILITY REPAIR	\$ 62,600.00
RENT	\$ 265,085.00
UTILITIES	\$ 91,200.00
STAFF TRAINING	\$ 33,240.00
PRINCIPAL PAYMENTS	\$ 56,000.00
INTEREST	\$ 43,834.00
TOTAL OPERATING EXPENSES	 \$1,410,516.00
TOTAL OPERATING EXPENSES	\$ 4,601,539.85
ADMINISTRATIVE ALLOCATION	 520,188.18
GRAND TOTAL	\$ 5,121,728.04